INTRODUCTION

WestCare Foundation has become one of the nation’s largest non-profit behavioral health organizations, with programs addressing Substance Abuse, Mental Health, Corrections, Domestic Violence, Homelessness, Veterans, Runaway and Neglected Youth, and HIV/AIDS, among other issues.

Throughout the nation our teams of staff have a goal to use our time and talents in service to our neighbors in need, to help as many people as possible and to strive always, To Uplift the Human Spirit.

This Annual Report serves as a milestone in the development of the agency and a statement of our dedication to the clients we serve everyday.

“Change will not come if we wait for some other person or some other time. We are the ones we’ve been waiting for. We are the change that we seek”

– Barack Obama

For more information, go to www.westcare.com
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CHAIRMAN’S MESSAGE

As 2010 comes to a close, we are proud to issue the Annual Report of our activities and financial position. It is both an honor and a privilege to serve as the leader of the Board. Our obligation is to be a steward of this agency for the benefit of those we help and serve today, while also ensuring steady, well-planned growth and stability in order to help those in need tomorrow.

It is hard to believe it has been 37 years since the doors of WestCare first opened. Created to provide community-based substance abuse treatment for those who would not otherwise have had access to treatment services, WestCare has never strayed from this original purpose. We are proud to serve as hope for the hopeless, and strive to uplift the human spirit in every program we offer. From these humble beginnings, WestCare has grown and diversified in order to meet the needs of the community. Today, we serve in seven states, the US Virgin Islands, and Guam, providing unique programs and services in each area.

Our mission to empower individuals to engage in a process of healing, growth and change benefiting themselves, their families, coworkers and communities. That mission could not be accomplished without each employee, and each volunteer who is part of the WestCare Family. To each of you I offer my sincere thanks. I am humbled and grateful, as without you this would never be possible.

Uplifting the Human Spirit,

James Wadhams,
Chairman of the Board

“What lies behind us and what lies before us are tiny matters compared to what lies within us.”

— Ralph Waldo Emerson

For more information, go to www.westcare.com
WestCare stands as a resource our clients and the communities we serve can depend on to help them rebuild their lives. Each year we take this opportunity to pause and look back on the work we’ve done, look forward to all that there is yet to do and hope for the day when we’re no longer needed. Since our last report, we have grown significantly, serving an even larger portion of the United States in addition to two U.S. Territories. Hundreds of thousands of our fellow citizens have been helped in changing their lives. In turn, entire families and communities have become healthier. As we move closer to 40 years of our existence, I am proud of everyone who is a part of the WestCare family who, through difficult times, continue to provide exemplary service with professionalism and dignity. Their work continually inspires me as we press on with our mission to Uplift the Human Spirit.

Yours in service,

Richard E. Steinberg,
President and CEO

“The best thing you can do
is the right thing;
the next best thing you can do
is the wrong thing;
the worst thing you can do
is nothing.”

– Theodore Roosevelt

For more information, go to www.westcare.com
MISSION STATEMENT

Mission
To empower everyone with whom we come into contact to engage in a process of healing, growth and change benefiting themselves, their families, co-workers and communities.

Vision
To devote our best collective and individual efforts toward “Uplifting the Human Spirit” by consistently improving, expanding and strengthening the quality, efficacy and cost-effectiveness of everything we do in building for the future.

“To Strive, To Seek, To Find and Not to Yield”
—From the poem “Ulysses”
by Lord Alfred Tennyson

For more information, go to www.westcare.com
WestCare: “Uplifting the Human Spirit”

WestCare Foundation is a unique family of community-driven, non-profit agencies providing health and human services for adults, children, adolescents and families. WestCare works with those considered “difficult to treat,” and including those who are poor, addicted, mentally challenged, homeless, on probation or parole, returning veterans, runaway or sexually exploited youth, infected or at high risk for HIV/AIDS, victims of domestic violence or under the custody of the State due to deprivation and neglect.

Our clients include our most vulnerable, including those who may be indigent, those with multiple disorders or those involved with the criminal justice system. Our behavioral health and recovery support services are diverse and have responded to the needs of the people we serve in community-based, residential and outpatient environments.

Beginning with a single treatment facility in Las Vegas, Nevada in 1973, Fitzsimmons House, named in honor of its first $50,000 grant award by Frank E. Fitzsimmons, Chair of the National Teamsters Union, has evolved into WestCare and grown into one of the largest non-profit behavioral health organizations in the United States. Today, the WestCare network of programs serves more than 50,000 children, adults and families in diverse community-based settings in Arizona, California, Florida, Georgia, Illinois, Kentucky, Nevada, Guam and the U.S. Virgin Islands, supported by more than 1200 employees in 83 facilities and an operating budget in excess of $80 Million.

“Never underestimate the power of a small group of committed people to change the world. In fact, it is the only thing that ever has.”

– Margaret Mead

For more information, go to www.westcare.com
WestCare Foundation originated in Nevada, and has expanded to provide community-based behavioral healthcare and social services to adults, children and families across the United States as well as its territories in the Virgin Islands and Guam. At WestCare, our client population varies at our different locations and includes services to people throughout their life span. Our services include:

**Substance Abuse**

With our founding roots as a treatment facility for people addicted to heroin, WestCare continues to specialize in substance abuse treatment as our primary core service. Today we provide substance abuse services ranging from prevention to residential treatment for Men, Women, Children, Adolescents and Families nationwide and in the offshore territories of the US Virgin Islands and Guam.

**Mental Health**

WestCare provides a variety of services for individuals suffering with mental health issues, particularly when those co-exist with substance abuse and other disorders. The growing prevalence of depression, suicide, post traumatic stress disorder and other mental health problems are being seen in combination with addiction, especially in the returning war veterans we are serving.

**Correctional Programs**

Recognizing that incarceration without rehabilitation leads to recidivism, WestCare has established programs that provide treatment to inmates while in prison, as well as follow-up care in half-way houses and outpatient service venues for those involved in the criminal justice system.

**Domestic Violence**

We provide services to victims of domestic violence (and/or their children) who are “special populations” such as the elderly, the mentally or physically ill, persons with physical disabilities or those with a history of substance abuse.

**Homelessness**

We assist homeless persons and their families who are challenged by substance abuse and/or mental health disorders. WestCare is committed to helping the homeless move from the streets and emergency shelters into stabilized housing and/or treatment. We provide support services such as rapid re-housing programs, financial literacy counseling and job readiness/vocational services.

For more information, go to www.westcare.com
For more information, go to www.westcare.com

HIV/AIDS

WestCare provides residential treatment and case management to low-income, HIV-infected chronic substance abusers. Additionally, WestCare provides integrated mental health services, including assessment, medication management and individual, couples and family therapy. Early Intervention is also provided to facilitate risk-reduction behaviors in relation to HIV transmission. In many jurisdictions, we work in partnership with federal and state governments, and with county and city public health departments to provide community-based testing, pre-and post-test counseling and referral.

Runaway Youth

WestCare provides services for youth between the ages of ten (10) and eighteen (18) years of age for up to twenty-one days in areas including crisis stabilization and temporary housing, while arrangements for re-unification or placement are undertaken by the staff. This program is tied to Project Safe Place, which is a national network of “Safe Places” in the community that display the Safe Place logo and provide partnerships with local businesses, schools and government agencies. We also provide long term housing to pregnant and parenting girls and their children through Runaway Homeless Youth Services. Each woman is able to complete her education, enter college if desired and obtain employment over an 18 month period.

Veterans

WestCare is committed to providing local veterans with housing, case management, veteran advocacy, and referrals to other veteran services, including benefits, employment, transitional living, counseling, substance abuse treatment, transportation assistance, and food and clothing assistance.

Hospital/Jail Diversion

WestCare’s nationally recognized Community Triage Center model provides safe, medically supervised detoxification services, as well as providing triage services for persons with mental health issues. It offers safe and effective treatment options for early intervention for both populations, providing a cost effective alternative to emergency room care and/or incarceration.

“I wanted to change the world. But I have found that the only thing one can be sure of changing is oneself.”

– Aldous Huxley
WestCare Arizona

Since 1992, WestCare Arizona has been providing a full continuum of community-based, family oriented social services and behavioral health programming to youth, adults and families in the tri-state area of Arizona, California, and Nevada. WestCare Arizona operates facilities and provides services to individuals in the Northwestern regions of Arizona, Needles California and Laughlin, Nevada. WestCare Arizona’s primary services include outpatient substance abuse counseling, services for victims of domestic violence and outpatient intervention and prevention services for domestic violence offenders. WestCare Arizona has facilities located in Bullhead City including a domestic violence shelter, a group home, gender-specific sober living homes, a domestic violence transitional housing apartment complex, a community thrift store and the Arizona Administrative offices and Outpatient Community Involvement Center. There is also an Outpatient Community Involvement Center located in Kingman and an Outpatient Community Involvement Center located in Lake Havasu City. WestCare Arizona also operates an outpatient Community Involvement Center in Needles, California.

WestCare Arizona 2010 Highlights

• This year WestCare Arizona Thrift store has undergone a face lift! Staff, the 5 volunteers, as well as community service workers, have created a friendlier, boutique-style atmosphere. The store now has a shoe corner, books and reading section, a vintage clothing section and there is now a jewelry showcase.

• In December, Arizona implemented “Client Clinics” at the Bullhead City CIC offices in hopes of helping client retention in the Arizona Families F.I.R.S.T. (AFF) program and Outpatient Substance Abuse and Domestic Violence counseling programs. The clinics are held every other Friday and facilitated by a volunteer or guest speaker from the community. The topics covered include things such as oral hygiene, self esteem, job skills and resume writing, how to apply for college enrollment, and basic computer skills. The clinics are free to all clients and provide a great skill building opportunity as well as create client camaraderie.
WestCare California

WestCare California, Inc. was founded more than 37 years ago and provides substance abuse treatment and related behavioral health services to more than 25,000 individuals annually in the Central Valley region of California. WestCare California successfully manages over 40 contracts annually and has an annual budget of approximately $48 million. With California services ranging geographically from single sites in Sacramento in the north and San Diego in the south, the San Joaquin Valley serves as the anchor for service provision in California, with multiple sites in Fresno County. This includes incarcerated individuals and parolees, long-term hard-core addicts, persons with HIV/AIDS, veterans, pregnant and parenting women and teens and their children, people of color, people who are homeless and those living in poverty among other populations. WestCare California also operates as a Substance Abuse Services Coordinating Agency (SASCA). As one of the only four SASCA providers in the state, WestCare California serves more than 1,700 parolees returning to 33 of California’s 58 counties after completing in-prison treatment programs in partnership with more than 70 community-based organizations.

WestCare California 2010 Highlights

- WestCare California received the first Veterans Administration funding to serve homeless women veterans and their children at our newly-renovated property named HomeFront. The HomeFront Transitional Living Program offers transitional living services to underserved homeless female veterans and their children for up to two years. The goal is to assist the veterans in achieving economic self-sufficiency.

- Alpha Zeta Phi, WestCare California’s runaway homeless youth maternity apartments officially opened. Alpha Zeta Phi is able to house up to nine women between the ages of 16 – 22 years that are pregnant, parenting and homeless. The goal is to see the young women leave Alpha Zeta Phi with a permanent residence, the knowledge to care for their child, maintain employment, provide food for their children and be able to responsibly balance their funds.

- The Fresno Day Reporting Center contract was awarded to WestCare California, serving 100 parolees per day. Through this contract WestCare CA provides outpatient case management services for adult parolees. The program services the needs of adult parolees who require employment, education, vocational, housing, substance abuse, family reunification, behavioral modification and other assistance while continuing to live in the community.

For more information, go to www.westcare.com

"The journey of a thousand miles must begin with a single step."

– Lao Tzu
WestCare Florida

WestCare Florida is comprised of three distinct subsidiaries including WestCare GulfCoast-Florida, Inc. in St. Petersburg, The Village South, Inc. in Miami and the Guidance/Care Center Inc. in the Florida Keys.

Gulf Coast Florida

WestCare Florida Gulf Coast has extensive experience in developing, implementing and operating programs for special populations including women, individuals with co-occurring substance abuse and mental health issues, individuals involved in the criminal justice system, at-risk youth, persons living with HIV/AIDS, chronically homeless adults and veterans among others.

GulfCoast Florida 2010 Highlights

- The Mustard Seed Inn Phase I Program, along with all 47 residents, relocated to the Davis Bradley Community Involvement Center. The Mustard Seed Inn provides transitional housing to homeless adults who have begun their recovery from alcohol, drug abuse and/or mental illness, and is centrally located just minutes from downtown St. Petersburg in a large catchment area for veterans.

- Through funding from the Homeless Housing Assistance Grant, renovations began at the Davis Bradley Community Involvement Center.

Guidance / Care Center, Inc.

Guidance/Care Center, Inc. is a CARF accredited community mental health and substance abuse service provider located in the Florida Keys. Guidance/Care Center, Inc. is the primary behavioral health provider for the Keys and offers services at three locations as well as providing in-home therapy, jail/detention based services and school based services.

For more information, go to www.westcare.com
The Village South Florida 2010 Highlights

• Village South was proud to receive a SAMHSA Adolescent Assertive Family Treatment grant for $300K a year for 3 years in order to expand the LIFE (Life Involves Family Empowerment) Program, providing in-home/on-site family therapy to adolescents who exhibit moderate or severe substance abuse problems.

• Midtown’s Wellness Center opened in July providing a variety of services to existing clients as well as alumni. Wellness programs include physical workout activities, smoking cessation and nutrition. Additionally, it is available to carry out recovery-focused community education and outreach programs. Members have access to computers, educational and financial resources as well as AA/NA meetings.

Guidance / Care Center, Inc. 2010 Highlights

• The Monroe County Sheriff’s Shared Asset Fund generously awarded Guidance/Care Center Awarded $4,700 allowing the purchase of outreach and prevention related equipment in order to promote mental health wellness and substance abuse prevention.

• Through the Eckerd family, a grant was awarded to assist Guidance/Care Center ‘Keys to Recovery’ Residential Program.

• Guidance/Care Center collaborated with the Florida Keys Outreach Coalition to provide an Outreach position who will be assigned to work with individuals housed at the emergency shelter and help bridge the gap between programs.

The Village South, Inc.

The Village South Inc. is a Joint Commission accredited comprehensive behavioral health program serving the Greater Miami community. The Village offers programs that provide treatment for children, adolescents, adults, and families facing the challenges of drug abuse and dependency, mental health issues, co-occurring disorders, and related conditions including persons living with HIV and AIDS.

“Clinging to the past is the problem. Embracing change is the answer.”
– Gloria Steinem

For more information, go to www.westcare.com
WestCare Georgia

Since 2003, WestCare Georgia has provided a wide spectrum of health and human services in both residential and outpatient environments. Services include a juvenile justice treatment program, outpatient substance abuse and addiction treatment, children in crisis and HIV/AIDS educational programs. WestCare Georgia has developed a reputation as a leading provider of quality care and over the past eight years, and has established strong partnerships and collaborations throughout Georgia.

WestCare Georgia 2010 Highlights

- This fiscal year the Center for Substance Abuse Treatment, Substance Abuse and Mental Health Services Administration, awarded WestCare Georgia a 5-year grant to implement “Blanket Atlanta” to provide substance abuse treatment, rapid re-housing, support services and permanent/transitional housing services to homeless individuals throughout Atlanta in partnership with faith based organizations, Atlanta’s largest homeless shelter and multiple housing corporations.

“If you do not change direction, you may end up where you are heading.”
– Lao Tzu

For more information, go to www.westcare.com
WestCare Illinois

WestCare Illinois is a national model dedicated to addressing the needs of substance abusing offenders with extensive criminal and substance abuse histories. The use of a structured therapeutic community (TC) teaches the clients comprehensive, evidence-based methods for right living. WestCare Illinois operates in two facilities in Northern Illinois. Since 2006, WestCare has served as the substance abuse provider at Sheridan Correctional Center, an adult male medium-security prison located approximately 70 miles southwest of Chicago. Clients are in the program for 9-24 months and go through a three-phase (orientation, treatment and prerelease reentry/reintegration) intensive treatment program. In addition to substance abuse treatment, clients are also required to participate in vocational and educational training, employment readiness programming, reentry case management, and funded aftercare.

In 2009, WestCare Illinois entered into a contract with the Cook County Jail Department of Corrections (CCJDOC). The IMPACT program at Cook County Jail is a male facility located in the city of Chicago. The program is designed to help clients eliminate destructive anti-social behaviors, develop nonthreatening communication skills, and learn pro-social behaviors that will lead to reduced substance abuse, criminal activity, and recidivism rates.

WestCare Illinois 2010 Highlights

• During this fiscal year WestCare IL became officially incorporated.

• The Sheridan population increased in 2010 from 1300 beds to 1650 beds.

“There are two ways of exerting one’s strength; one is pushing down, the other is pulling up.”

– Booker T. Washington
WestCare Kentucky

WestCare was invited into Kentucky in 2004 to meet the community’s need for increased substance abuse services, and to fill in one of the existing gaps in Eastern Kentucky’s Continuum of Care. Within Kentucky, WestCare operates facilities and programs in Pike, Estill, and Floyd counties.

In Pike County WestCare operates two facilities: The Hal Rogers Appalachian Recovery Center and The Perry A. Cline Transitional Living Facility and Community Involvement Center. The Hal Rogers Appalachian Recovery Center is a state licensed and accredited substance abuse treatment facility for adult men. The Perry A. Cline Transitional Living Facility and Community Involvement Center provides emergency shelter and food for more than 200 adults and children annually. The shelter is also the only full service facility of its kind in a five county area. At the community involvement center, community members receive licensed outpatient substance abuse services, community linkages and referrals, financial literacy training, and case management services.

WestCare Kentucky also operates a Jail Recovery Programs inside the Pike County Detention Center and the Floyd County Detention Center. In Estill County, WestCare offers a Community Involvement Center that provides licensed outpatient substance abuse treatment services, group and individual counseling. The center also supports citizens by providing community outreach services, referrals, and linkages.

WestCare Kentucky 2010 Highlights

• In 2010 WestCare Kentucky was recognized for volunteerism, as clients in Pike County provided more than 4,100 hours of volunteer service for community projects throughout 2009.

• Bureau of Justice Second Chance Mentoring Grant was awarded to WestCare to serve offenders in Pikeville, Kentucky.
Uplifting the Human Spirit

WestCare Nevada

Throughout our 37-year history, WestCare Nevada has become well-regarded as a provider that successfully meets the challenging needs of populations considered to be both hard-to-reach, and hard-to serve. This includes incarcerated individuals and parolees, long-term hard-core addicts, persons with HIV/AIDS, returning war veterans, pregnant and parenting women and teens and their children, people who are homeless and those living in poverty. WestCare Nevada offers innovative programs and services in six main facilities. Community Triage Centers operate in both Las Vegas and Reno. The CTC’s provide social and medical model detoxification as well as crisis stabilization for clients with co-occurring needs. The Women and Children’s Campus provides services for women and their children; gender responsive women’s residential treatment; transitional living for pregnant and parenting teen moms age 26-21; emergency shelter for runaway and homeless teens and adolescent detoxification. Residential treatment services for adult men and adolescent boys are provided at Harris Springs Ranch. Community based outpatient services are provided at the Community Involvement Centers located in both Las Vegas and rural Pahrump.

WestCare Nevada 2010 Highlights

• Began a partnership with DEA to provide information to middle school and high school youth. Operation Drug Free collaborates with local DEA, Nevada Highway Patrol, Las Vegas Police Department, Nevada Child Seekers, and WestCare Nevada’s BOYS Program. Throughout 2010 this collaboration presented to over 5000 middle and high school students in the Clark County School District about the dangers of drug use.

• First female clients of the Journey Program completed treatment, moved into their own apartments, and obtained employment. Journey is a transitional living program serving graduating Healthy Families and Serenity residential clients. Held within the residential building on a separate wing, the goal is to help young women transition back into the community.

For more information, go to www.westcare.com

“Great crisis produce great men and great deeds of courage.”
– John F. Kennedy
WestCare Pacific Islands

In 2009 WestCare opened a new home in the Western Pacific on the island of Guam. The island is a territory of the United States fondly known as “Where America’s Day Begins” and is home to 175,000 people of diverse ethnic backgrounds, making the culture and lifestyle of Guam truly unique. WestCare Pacific Islands began with its core program, “Project Isa-ta,” or “Our Rainbow.” This program provides prevention education for girls ages 9-17, at-risk for juvenile delinquency. Issues addressed by the program include HIV/AIDS, dating violence, self-esteem building, relationship building, overall health and wellness, body image, cultural diversity, goal setting and more. This year WestCare Pacific Islands was thrilled to add Veterans services to their list of projects. WestCare is continually working to fill the gaps in services as well as bring new resources to the islands in the way of federal funding, training and community awareness from the local to the federal level.

WestCare Pacific Islands 2010 Highlights

- Project Isa-ta was funded for 5 years to work with girls on Guam about risky behavior.
- A VA grant was awarded for the Early Intervention Transition Assistance Program to help returning Veterans access services. The emphasis of the Early Intervention & Transition Assistance Program for Veterans (EITAP) will be to break down barriers for OEF/OIF veterans to access to benefits, care, housing and family support where they exist, and to help enhance the level of care available. WestCare’s priority will be to first reconnect veterans with the Guam Vet Center and their available benefits and services. After that important linkage is made, follow up outreach sessions with additional referrals or transition assistance will be done on as needed.

“For the change that you wish to see in the world.”
– Mahatma Gandhi

For more information, go to www.westcare.com
U.S. Virgin Islands

The Village – Virgin Islands Partners in Recovery, Inc. (The Village-VIPIR) opened its doors in 1989 and is the exclusive provider of residential substance abuse treatment services in the U.S. Virgin Islands community for 20 years for adult residents of St. Croix and St. Thomas/St. John. Homeless adults with co-occurring substance abuse and mental health issues have been receiving treatment in a residential program operated by The Village-VIPIR since 2006. The Village-VIPIR also provides evidence-based prevention education services to youth and families as well as integrated substance abuse, HIV and Hepatitis prevention and education services to adults with or at risk of contracting Hepatitis and HIV. The Village – VIPIR also serves as the fiduciary agent for the community based organization, St. Croix Unity Coalition, which implements an environmental strategy to address the issue of underage drinking on the island of St. Croix.

The Village – Virgin Islands Partners in Recovery, Inc. 2010 Highlights

• WestCare Virgin Islands was proud to be awarded a Department of Human Services ARRA grant to expand services to clients and community. The Community Re-Entry Program was given $125K, Family and Marriage Support Program $90K, and funding was secured to hire three new full-time employees.

"I alone cannot change the world, but I can cast a stone across the waters to create many ripples." – Mother Teresa
The overall financial results for WestCare in fiscal year 2010 produced a slight dip in overall revenue. Total revenue decreased by approximately $50,000 (.06%) in FY10 compared to the previous fiscal year. Total WestCare consolidated revenue again exceeded $83,700,000 for the fiscal year ended June 30, 2010. This revenue growth was primarily attributable to projects in our California region. Total Unrestricted Net assets again exceeded $18,000,000 as of June 30, 2010. The increase in fiscal year net assets, experienced by WestCare over the past eight fiscal periods, has contributed to the overall improvement in WestCare’s financial position. WestCare continues to look for opportunities that will enhance its net assets and expand its ability to provide much needed services within our communities.

**WestCare Foundation, Inc., and Subsidiaries Combined Financial Summary**

**STATEMENT OF FINANCIAL POSITION**

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>2010</th>
<th>2009</th>
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</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
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<td>$1,484,363</td>
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<tr>
<td>Due from government agencies, net</td>
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<td>$15,303,818</td>
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<td>Property and Equipment</td>
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<td>$19,879,367</td>
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<tr>
<td>Prepaid Expenses and Deposits</td>
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<td>$905,405</td>
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<tr>
<td><strong>Total Assets</strong></td>
<td><strong>$38,564,240</strong></td>
<td><strong>$37,572,953</strong></td>
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</table>

<table>
<thead>
<tr>
<th>LIABILITIES AND NET ASSETS</th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts Payable and Accrued Expenses</td>
<td>$6,801,610</td>
<td>$7,955,088</td>
</tr>
<tr>
<td>Other Payables</td>
<td>$6,636,608</td>
<td>$5,451,037</td>
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<tr>
<td>Long Term Debt</td>
<td>$6,441,644</td>
<td>$5,660,507</td>
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<tr>
<td><strong>Total Liabilities</strong></td>
<td><strong>$19,879,862</strong></td>
<td><strong>$19,066,632</strong></td>
</tr>
</tbody>
</table>

| Unrestricted Net Assets       | $18,684,378     | $18,506,321     |
| **Total Liabilities and Net Assets** | **$38,564,240** | **$37,572,953** |

For more information, go to www.westcare.com
CONSENSUS STATEMENT OF ACTIVITIES FOR THE YEAR

REVENUES
Contributions and Donations
Government Contract Revenue
Client and third-party revenue
Interest on Investments

Total Revenues and Support

2010

2009

WestCare Consolidated Revenues 2000–2010

For more information, go to www.westcare.com
Richard E. Steinberg  
President and CEO

Shawn Jenkins  
Executive Vice President and  
Chief Operating Officer

Peter Ventrella  
Executive Vice President and  
Chief Financial Officer

Anthony Williams  
Executive Vice President and  
Chief of Staff

Robert Neri  
Senior Vice President and Chief Clinical Officer

Jim Hanna  
Senior Vice President and General Counsel

Tina Stiles  
Controller

Maurice Lee  
Senior Vice President, Western Region

Mike Lavin  
Senior Vice President of Operations

Leslie Balonick  
Senior Vice President, Eastern Region

Keith Spresser  
Chief Information Officer

Kirby Burgess  
Endowment

“For more information, go to www.westcare.com

“Power properly understood is nothing but the ability to achieve purpose. It is the strength required to bring about social, political and economic change.”

– Martin Luther King Jr.
“Our real problem, then, is not our strength today; it is rather the vital necessity of action today to ensure our strength tomorrow.”

– Dwight D. Eisenhower

For more information, go to www.westcare.com
REGIONAL OFFICES

WestCare Foundation, Inc.
Western Region
P.O. Box 94738
Las Vegas, Nevada 89193-4738
Phone: 702-385-2090

WestCare Foundation, Inc.
Eastern Region
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St. Petersburg, Florida 33733-2019
Phone: 727-502-0188

WestCare Arizona, Inc.
P.O. Box 20205
Bullhead City, Arizona 86439
Phone: 928-763-1945

WestCare California, Inc.
P.O. Box 12107
Fresno, California 93776
Phone: 559-251-4800

WestCare Florida, Inc.
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Miami, Florida 33137
Phone: 305-571-8600

WestCare Georgia, Inc.
2818 Lakewood Ave. SW
Atlanta, Georgia 30315
Phone: 404-761-7485

WestCare Illinois, Inc.
P.O. Box 64323
Chicago, Illinois 60664-0323
Phone: 312-558-1365

“The difference between a successful person and others is not a lack of strength, not a lack of knowledge, but rather a lack of will.”

– Mahatma Gandhi

For more information, go to www.westcare.com
REGIONAL OFFICES

WestCare Kentucky, Inc.
P.O. Box 3814
Pikeville, Kentucky 41502
Phone: 606-754-7077

WestCare Nevada, Inc.
401 South Martin Luther King Boulevard
Las Vegas, Nevada 89106
Phone: 702-385-3642

WestCare Pacific Islands, Inc.
P.O. Box 23873 GMF
Barrigada, Guam 96921
Phone: 671-472-0218/9

WestCare U.S. Virgin Islands, Inc.
U.S. Virgin Islands, Inc.
P.O. Box 5105
Christiansted, St. Croix, USVI 00823-5105
Phone: 340-719-9900/9800

"Do not go where the path may lead, go instead where there is no path and leave a trail."
Ralph Waldo Emerson

For more information, go to www.westcare.com
The WestCare Foundation is a non-profit, 501(c)(3) organization.

The generous financial support of the community enables WestCare to continue the mission of empowering everyone to engage in a process of healing, growth and change benefiting themselves, their families, co-workers and communities.

For more information on ways to support the WestCare Foundation please contact:
WestCare Endowment
900 Grier Drive, Las Vegas, Nevada 89119-3701
Telephone 702-385-2090.

Additional information is also available on the WestCare Foundation Web Site at www.westcare.com.

“It's not the load that breaks you down
– it's the way you carry it.”

– Lou Holtz

For more information, go to www.westcare.com
“It is not the strongest of the species that survive, nor the most intelligent, but the one most responsive to change.” – Charles Darwin

For more information, go to www.westcare.com